

31st Annual General
Meeting
13th August 2025



This presentation contains statements relating to future business developments and economic performance that could constitute ‘forward looking statements’. While these forward looking statements represent the Company’s judgments and future expectations, a number of factors could cause actual developments and results to differ materially from expectations. The Company undertakes no obligation to publicly revise any forward looking statements to reflect future events or circumstances. Further, investors are requested to exercise their own judgment in assessing various risks associated with the Company and also the effectiveness of the measures being taken by the Company in tackling them, as those enumerated in this Report are only as perceived by the Management.

Note: Across this presentation

- “KIL” refers to “Kirloskar Industries Limited.”
- “KFIL” refers to “Kirloskar Ferrous Industries Limited.”
- “KOEL” refers to “Kirloskar Oil Engines Limited.”
- “KPCL” refers to “Kirloskar Pneumatic Company Limited.”
- “ISMT” refers to “ISMT Limited.”
- “Avante” refers to “Avante Spaces Limited.”

Our Values



EXCELLENCE

In everything we do, quality without compromise



INTEGRITY

Say what we do, and do what we say



COLLABORATION

We grow with people and partners



EMPATHY | Towards all Stakeholders

We always listen, and learn



VALUE CREATION | Towards all Stakeholders

We're building for a shared prosperous future



INNOVATIVE THINKING

Be bold and brave, & stay relevant

Key Highlights for the year

Adapting Integrated reporting standards –

- Kirloskar Industries Limited (KIL) functions as an unregistered Core Investment Company (CIC)
- KIL manages its portfolio of investments while maintaining a standalone operational model
- Starting last year, KIL has adopted an Integrated Reporting framework to communicate its investment approach, performance outcomes, and value creation process
- This reporting method improves transparency and aids stakeholders in making well-informed decisions
- The company has opted for voluntary assurance of its sustainability disclosures

Treasury Income for the year – Dividend from group companies INR ~63 Cr

KIL Journey and Roadmap



April
2010

June
2025*

Future

Company name	Percentage of holding
Avante Spaces Limited	100%
Kirloskar Ferrous Industries Limited	46.01%
Kirloskar Brothers Limited	23.91%
S.L.Kirloskar CSR Foundation	19.60%
Kirloskar Pneumatic Company Limited	9.89%
Kirloskar Management Services Private Limited	7.00%
Kirloskar Oil Engines Limited	5.65%

*As at June 30, 2025

Kirloskar Oil Engines demerged:

- KOEL – Operating Business
- KIL – Holding Company

AVANTE

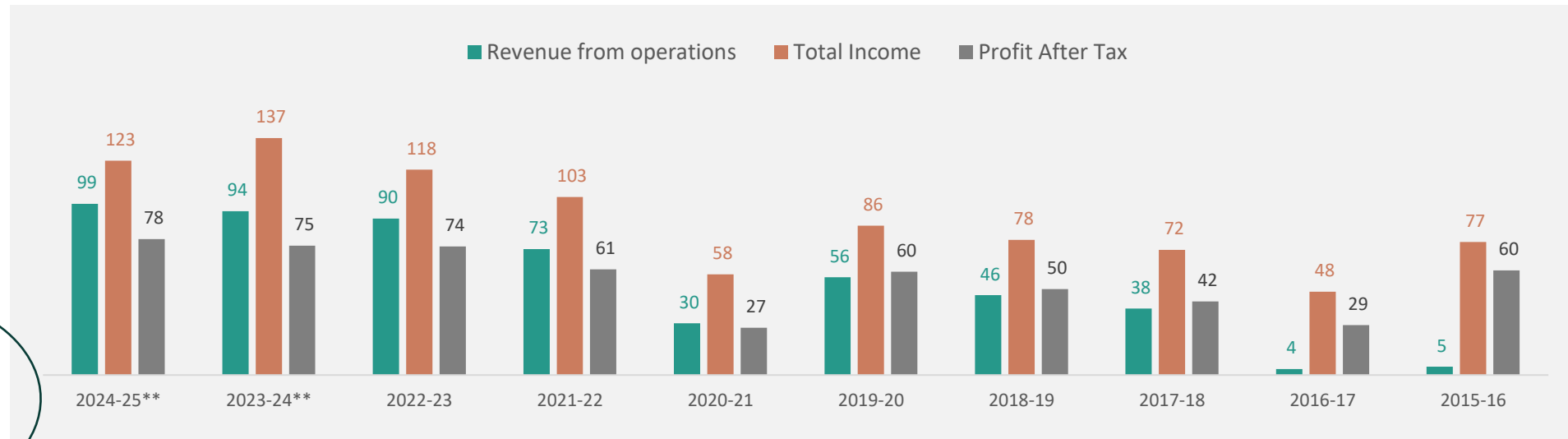
Wholly owned subsidiary –
Real Estate Development

Subsidiary: 46.10% stake[#]

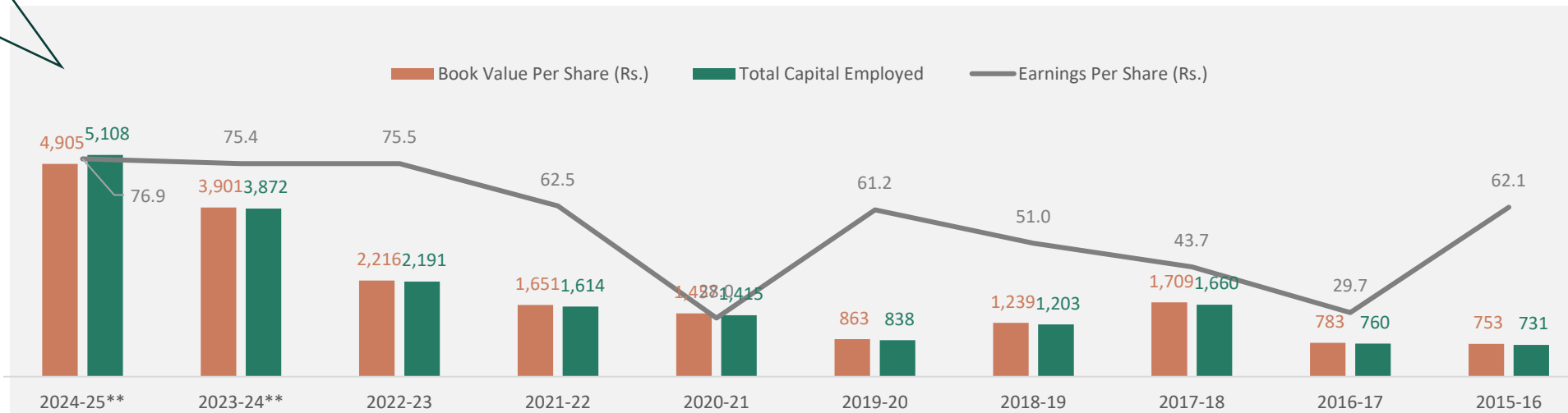
- Strategic stake in Group Companies
- Development of own properties

A decade at glance

All amounts INR Crores



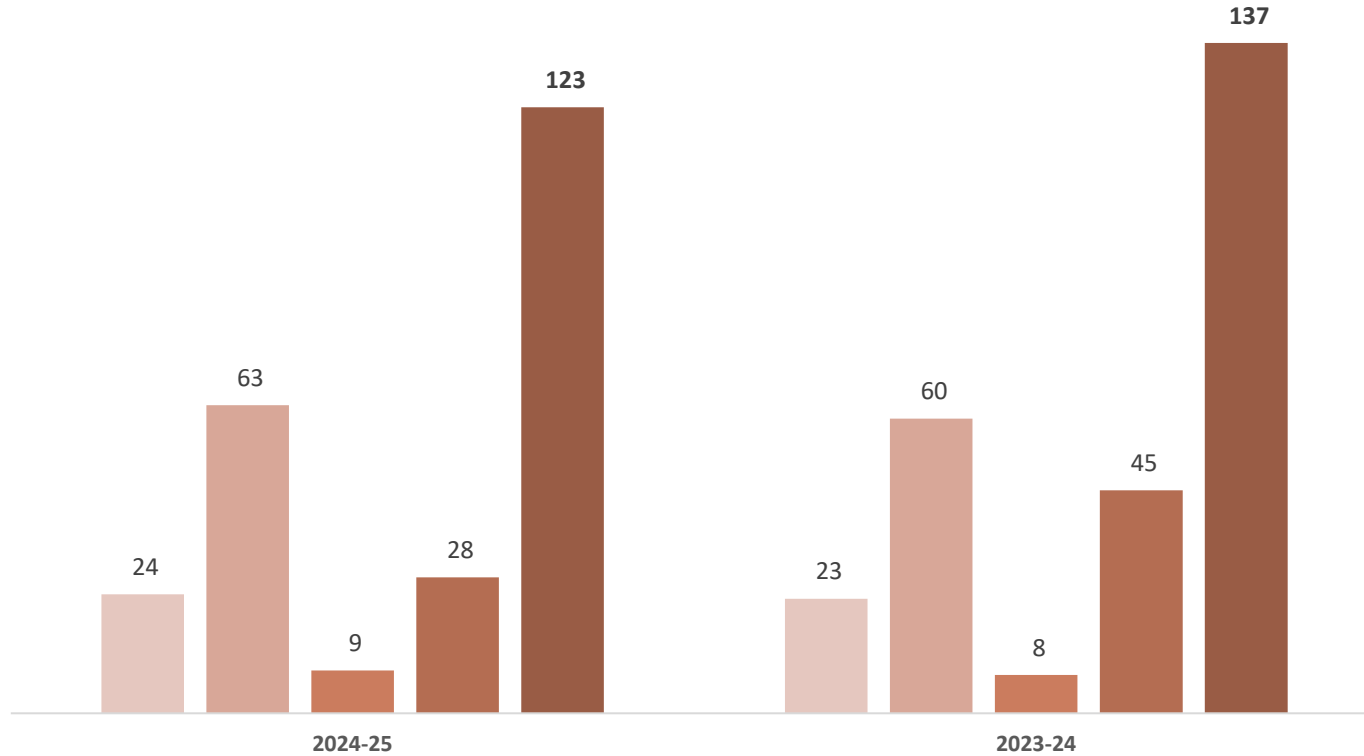
Book value has gone up from Rs. 753 to Rs. 4,905



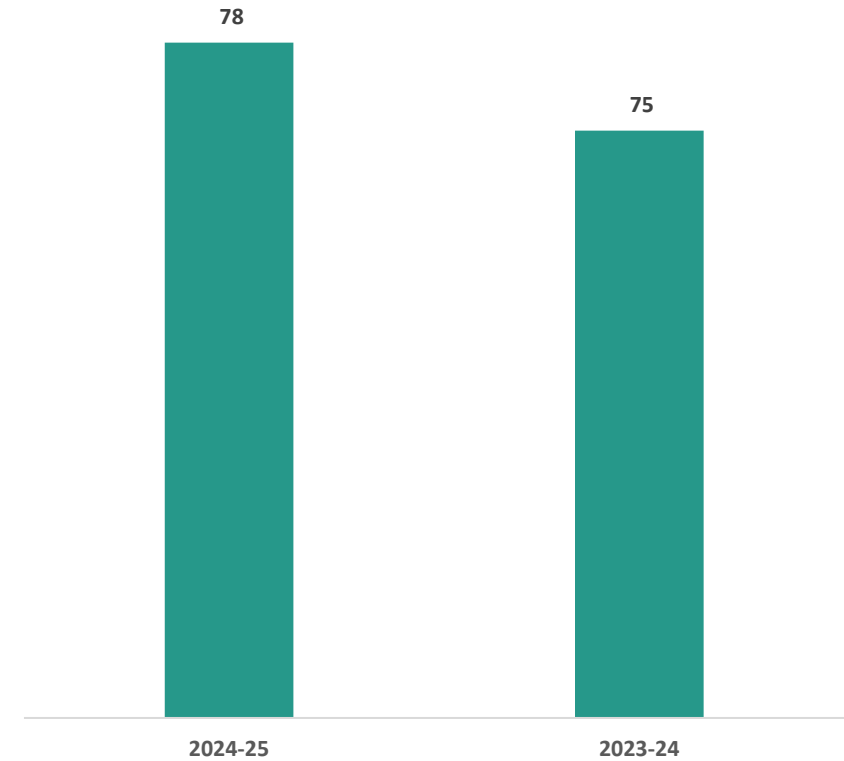
**Includes revenue from discontinued operation
Profit After Tax Includes exceptional items

Performance FY 2024-25

Interest Income Dividend Income MF - Gain & Fair value changes Other Income Total Income



Profit After Tax



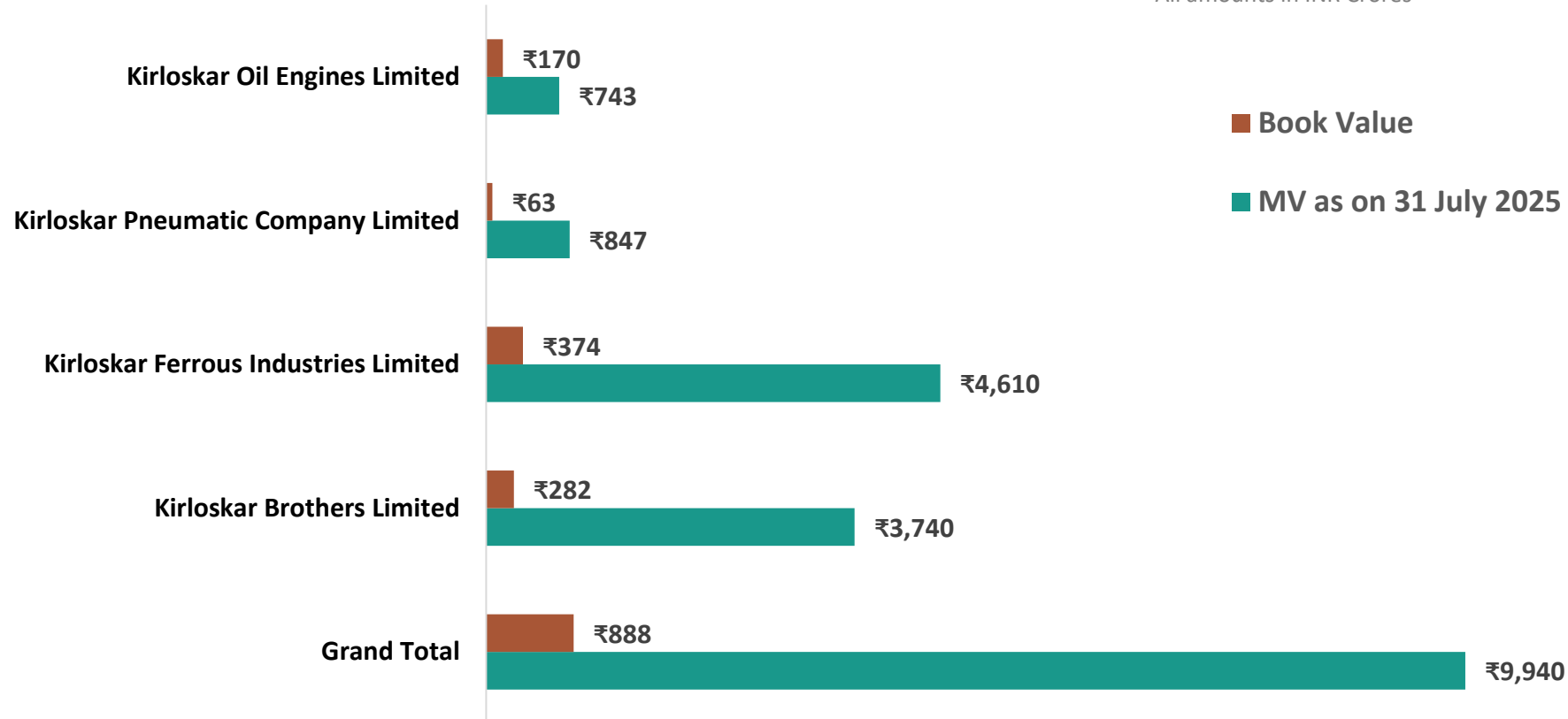
1 Including revenue from discounting operations

2 Includes Business facilitation Services and others

3 Net gain on fair value changes due to change in market prices of the investments

Listed Investments Performance

All amounts in INR Crores



- Kirloskar Industries Limited (**NSE: KIRLOSIND** | **BSE: 500243** | **ISIN: INE250A01039**)
- Price as on 31/Jul/25: **INR 4,306**
- KIL Investment in Listed entities – Aggregate Book value **Rs. 888cr** - Market value is **~Rs. 9,940cr**

Guiding Principles – KIL Investments



Long Term View

We enter into businesses with a long-term view. We will invest in companies and remain committed with the objective of delivering long term sustainable returns in the long term



Build Successful Companies

Each company that we invest in must become an independently successful entity. While we support them in the initial stages, the expectation is that each company succeeds as an individual unit



Leadership

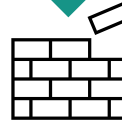
We will bring in management who has experience and domain expertise to lead businesses. While our values and culture remains consistent across, the endeavor is to be the 'best in class' for all our companies. Right leadership is the key to this

The Big Why – Real Estate



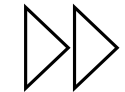
The India Story

We believe that the focus on infrastructure development in India will continue, and the Indian economy will stay strong and resilient in the decade to come



Real Estate Sector in India

The real estate sector is becoming more organized, there are regulations and governance standards in place, and there is space for organized players



Diversification Strategy

KIL's mandate is to look at opportunities to diversify in line with the Group strategy, and this business is in line with this strategy

AVANTE

Real Estate Presentation

A **karloskar** Group Company

One Avante – Updates

- Kirloskar Group Companies moved into One Avante from Oct - Jan 2025
- 700+ employees from 6 Group Companies
- **Obtained IGBC platinum** certificate for One Avante
- Received iNFHRA **diamond award** in water efficiency and recognition award in energy management
- Applied for ISO 9001, ISO 14001 and ISO 45001 certification

Creating a legacy of sustainability with One Avante

Our efforts and commitment towards sustainability were recognized by IGBC and iNFHRA



CII Award for Excellence in Sustainability – Avante Spaces Limited (ASL)

ASL was recognised by the Confederation of Indian Industry (CII) for its sustainability-led approach to project design and resource efficiency.



Project A+C (Architect Impressions / Plan)



Project 2 – Actual Progress

6th Floor Level



5th Floor Floor Level

Ground Level

Non tower work @B2 Level



6th Floor

5th Floor

3rd Floor

Ground Floor

B1 Level

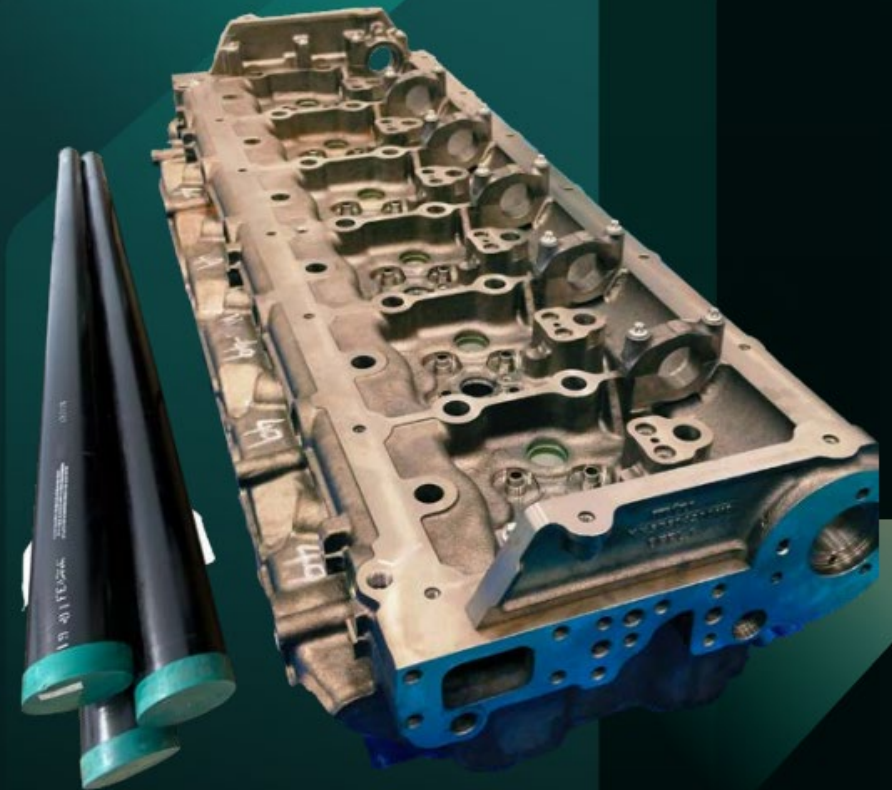
B2 Level



kirloskar
Ferrous

limitless

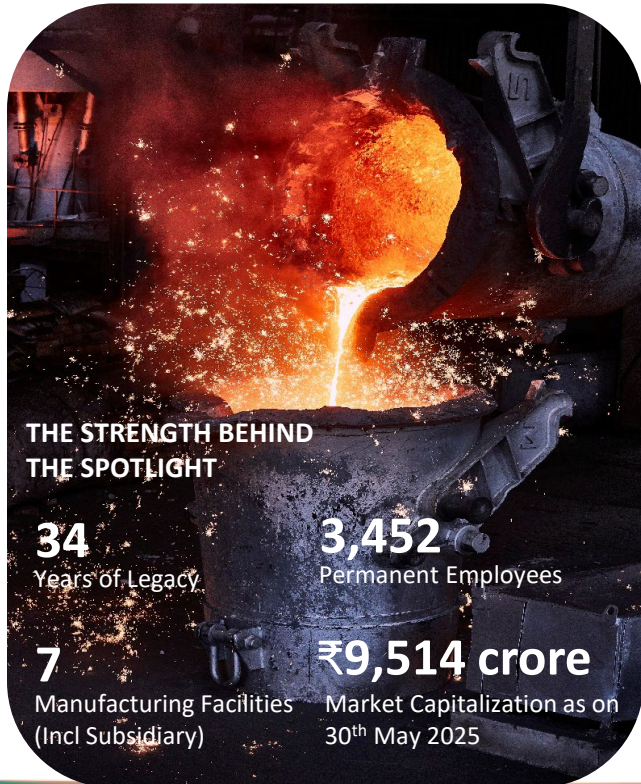
Kirloskar Ferrous Industries Limited
A Kirloskar Group Company



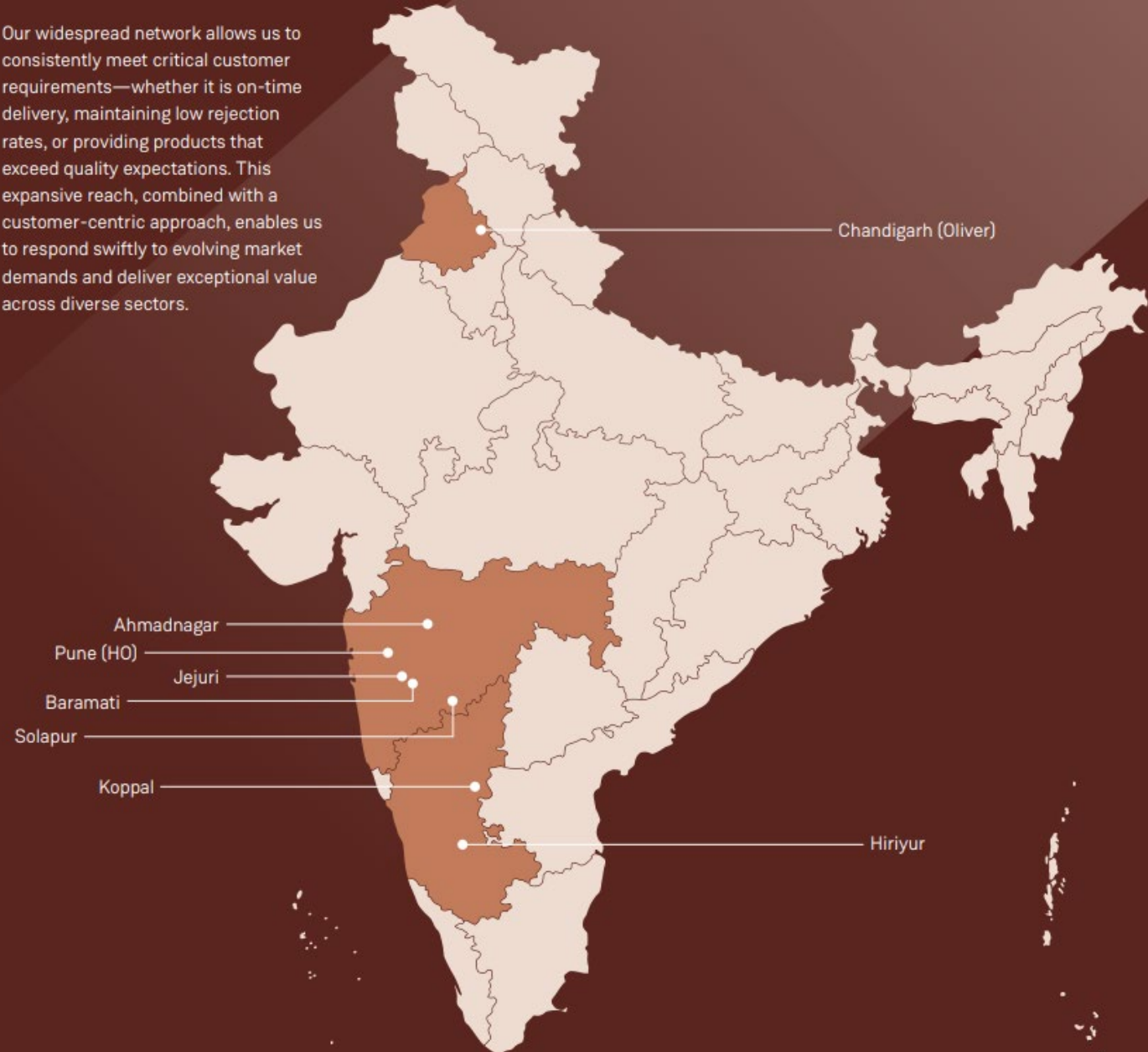
KFIL Overview

Shaping India's manufacturing future

At Kirloskar Ferrous Industries Limited, we are driven by the spirit of transformation and a legacy that spans over three decades. Today, we stand at the forefront of India's manufacturing sector, pioneering the evolution of high-quality pig iron, intricate grey iron castings, steel and seamless tubes. We continue our journey with a bold vision- to redefine the standards of casting solutions for industries powering India's growth.



Our widespread network allows us to consistently meet critical customer requirements—whether it is on-time delivery, maintaining low rejection rates, or providing products that exceed quality expectations. This expansive reach, combined with a customer-centric approach, enables us to respond swiftly to evolving market demands and deliver exceptional value across diverse sectors.



Kärloskar

Ferrous



Pig Iron



Castings



Steel

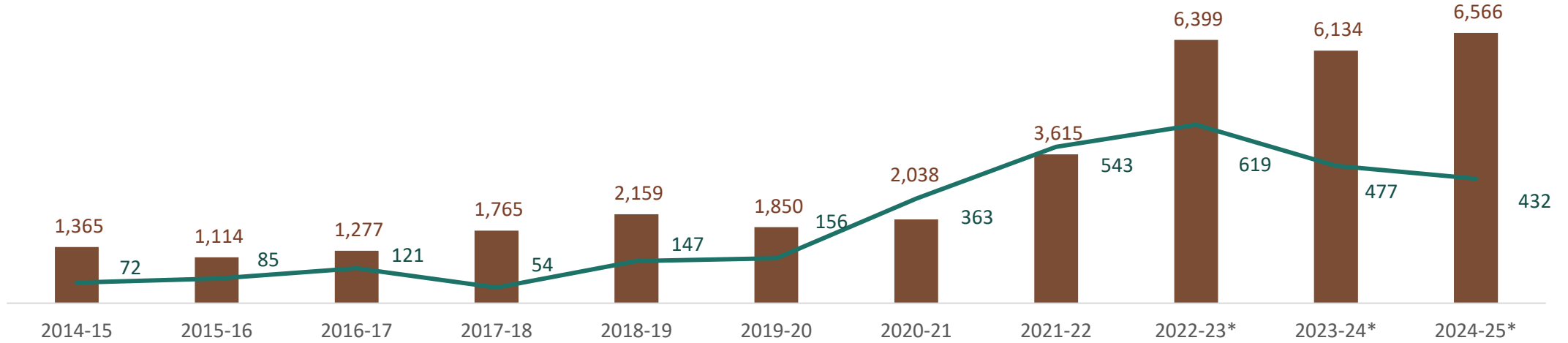


Seamless Tubes

KFIL - Business Performance

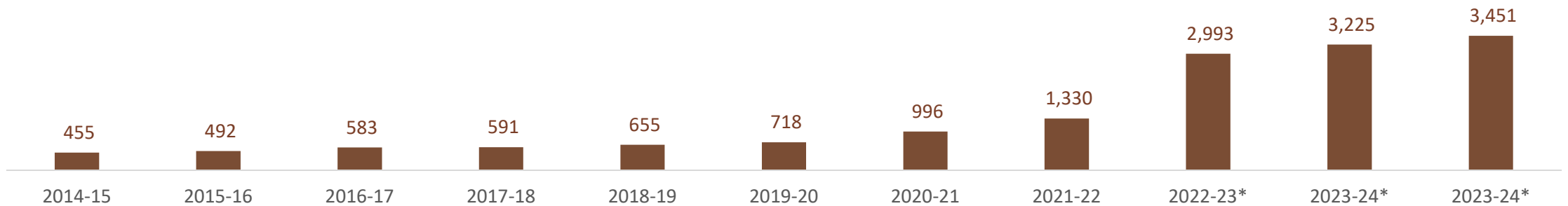
Sales & PBT

10-Year CAGR (Standalone):
Sales: 17% - PBT: 20%



10-Year CAGR (Standalone) : 24%

Shareholders' Funds



* Note: Post Merger of the Amalgamating Company (ie., ISMT Ltd)

Fostering Progress Through Shared Purpose

At the heart of our Corporate Social Responsibility (CSR) approach lies a commitment to creating lasting value in the communities we serve. We see CSR not just as a responsibility, but as a collaborative journey toward sustainable development. Our efforts span education, healthcare, access to clean drinking water, skill-building, and environmental stewardship — all guided by a clear philosophy: act locally with a long-term vision. Whether it's equipping individuals with essential life skills or empowering rural youth through vocational training, each initiative is crafted to make a lasting, meaningful difference.



Achieving Strategic Goals with Human and Social Capital

Our people represent the backbone of our organisation, driving our sustainable progress. We are committed to nurturing their potential through continuous learning and development initiatives that promote both personal and professional advancement.

By prioritising skill enhancement and holistic growth, we equip our workforce to meet the dynamic requirements of the industry. Our approach to talent acquisition, retention and a culture rooted in diversity and inclusion enables us to build a resilient, agile and future-ready team prepared to lead in a rapidly evolving business landscape.



limitless

Kirloskar Industries Limited
A Kirloskar Group Company



kirloskar
Industries

THANK YOU